







Life at Nuance

## Diverse teams spark new ideas and the best outcomes

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May 23, 2022



In honor of European Diversity Month, two Nuance leaders, who are based in our Dublin office, talk about how having a diverse team is beneficial and integral to their everyday work. Hear their perspectives on how different backgrounds, beliefs, and experiences bring strength to their teams, and drive us to find innovative solutions for our customers.

Meredith Mascolo joined Nuance in 2013 and is the Senior Manager, Communications. A perfect job for her, as she loves words, puns and idioms. She's also the community manager for our company intranet. Meredith earned a B.M. in music education from Oberlin Conservatory and a M.S. in Administrative Studies, Innovation and Technology from Boston University. She is a classically trained violinist who enjoys playing her 5-string electric at yoga classes and other musical projects. She loves reading, cooking and

The best collaboration happens when we're all working together – really listening, being open-minded, and valuing the many perspectives we have. Not only do we learn from each other, but we're able to do our best work. May is European Diversity Month – and no matter where our employees live or what team they're on, it's the perfect time to appreciate the strength in having a diverse team. I asked two of our European leaders why having a diverse team is so important and critical to their success - here's what

# **Caroline, Vice President Finance, International**



Euro pea n Dive rsity Mon th give s us all an opp ortu nity to refle ct on why havi ng dive rse tea ms mat ters. Why is cult ural dive rsity SO imp orta nt? Our cult ure is wha t sha pes us – it for ms our beh avio ur and our iden tity. Cult ure is our way of livin g, and it refe rs to the shar

ed lang uag e, beli efs, valu es, nor ms, beh avio urs, and mat erial obje cts that are pass ed dow n fro m one gen erati on to the next . At Nua nce, our cult ure and valu es mak e us who and wha t we are – a tea m cult ure whe re dive rsity and incl usio n are pro mot ed and cher ishe

There are so many benefits to working on a diverse team. We enhance our problem-solving and decision-

making abilities when we have many different ideas and solutions to choose from. On each project the Finance team works on, the benefit of group diversity – multi-location and multi-cultural – of thought and experience, lends itself to a lesser likelihood of "group think," which increases our creativity and project outputs. We also benefit in our own personal development, by growing our skills and expanding our mindsets – and learning from others. Openness and sharing not only leads to a good project and company outcome but a personal one as well. And as we continue to learn through shared experiences, we can discover the unexpected outcome of a strengthened team morale and engagement.

To quote David Rock and Heidi Grant, 'Working with people who are different from you may challenge your brain to overcome its stale ways of thinking and sharpen its performance.' From my experience, this has most definitely always been the case."

Read more from Caroline about diversity and Nuance's signing of the Diversity Charter Ireland

### Fergus, Vice President, EMEA Delivery



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re thes voic es can be hear d, and ens urin g peo ple feel com fort able and conf iden t to cont ribu te is key. We all mus t be sure to garn er a rang e of idea 5 50 we can chall eng e simil ar and stati thin king Ena ctin idea s is the criti cal piec

I have seen many situations in which having diversity on our teams has resulted in a better outcome for our customers as well as the team itself. Design and customer empathy are such important components of our work, and because we have folks with different views, norms are challenged, we learn from each other, and the best outcome is achieved.

I see several customers and situations where this occurs. With one of our customers, we deployed virtual assistants for eight different languages. We started with two languages, and then built out more – and it's more than just adding more languages, it's about taking the best ideas with cultural and regional backgrounds to improve the virtual assistants for all *their* customers. Our diverse Global Services team

continues to support their optimization program by bringing ongoing improvements from all different backgrounds and building the best experiences for them and their customers!

Another example is the global deployment of voice biometrics for one of our customers. We have local teams working with our core solution team – they share local knowledge and offer diverse new approaches to improve the overall performance and outcomes for the customer. Our customers benefit from our team's diverse knowledge and experience.

As a leader, diversity gives me access to valuable ideas and opinions that simply would not occur without it, and this can drive the team forward. It becomes central to better decisions and action. The point then really becomes **how can leaders lead effectively without it?**"

Tags: Team Nuance, Diversity & inclusion, Leadership principles

### **More Information**

### Join our diverse team!

We're always looking for diverse backgrounds, thoughts, ideas, values, and perspectives to join Team Nuance. Apply today!

Learn more